TATA AUTOCOMP SYSTEMS LIMITED

ESG FACTBOOK FY 2022-23



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ESG TARGETS



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| Pillar | Material Issue | Target | КРІ | Target year | Baseline year |
|-------------|------------------|--|--|-------------|---------------|
| | | Achieve Net Zero | Scope 1 emissions (tCO2) Scope 2 emissions (tCO2) Scope 3 emissions (tCO2) | 2045 | - |
| | | Reduce Scope 1 and Scope 2 emissions by 25% | Scope 1 emissions (tCO2) Scope 2 emissions (tCO2) | 2030 | 2020 |
| | Climate Action | Achieve 100% renewable energy | Renewable energy consumption (MWh) | 2030 | - |
| Environment | | Increase renewable energy in the total energy mix by 20% | Renewable energy consumption (MWh) Renewable energy in total energy mix (%) | 2026 | 2024 |
| | | Become Water Positive | Water consumption (KL) Water replenished (KL) | 2040 | - |
| | Circular Economy | Achieve water neutrality at all sites | Water consumption (KL) Water recycled (KL) Water replenished (KL) | 2030 | - |
| | | Achieve Zero liquid discharge (ZLD) at all sites | Quantity of water discharged (KL) | 2030 | - |
| | | Achieve Domestic water consumption of less than 30 Liters/person/day | Water consumption Liters/person/day | 2024 | - |



| Pillar | Material Issue | Target | КРІ | Target year | Baseline year |
|-------------|-----------------------------|--|---|-------------|---------------|
| | | Ensure Zero Waste to Landfill | Waste sent to landfill (Metric Tons) | 2030 | - |
| | Circular Economy | Ensure 2x of recycled material in the total input material | Quantity of recycled material in total input material (Metric Tons) | 2025 | 2020 |
| | Product Stewardship | Conduct LCA cradle-to-gate for 100% critical products | Number of critical products undertaking LCA | 2025 | - |
| Environment | Environmental protection | 100% sites assessed for Biodiversity impact | Number of sites with Biodiversity Impact Assessment | 2026 | - |
| | | 100% sites to have Biodiversity Management Plans | Number of sites with Biodiversity Management Plans | 2027 | _ |
| | | Ensure Zero biodiversity related non- compliances YoY | Number of Biodiversity related non-compliances | YoY | - |

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| Pillar | Material Issue | Target | КРІ | Target year | Baseline year |
|--------|----------------------|---|---|-------------|---------------|
| | | Achieve Zero LTIFR | LTIFR | YoY | - |
| | Employee health, | Maintain Zero fatalities | Number of Fatalities | YoY | - |
| | safety and wellbeing | Cover 100% of employees for Health check up & Health Index | % of Employee Covered for Health Check up & Health Index | YoY | - |
| | | Achieve attrition of Hi-pot of 0% | % of Attrition of Hi-Pot | YoY | - |
| Social | | Maintain voluntary attrition rate <10% | Voluntary Attrition rate | YoY | - |
| | | Ensure 50% female employees in workforce | % of female employees | 2030 | - |
| | Talent Management | Achieve 10+ hours of training for each employee | Average hours of training per employee (annually) | 2026 | - |
| | | Maintain employee satisfaction score of greater than 90% | Employee satisfaction score | 2024 | - |
| | | Ensure 100% of employees receive regular performance and career development reviews | % of employees receiving regular performance and career development reviews | YoY | - |



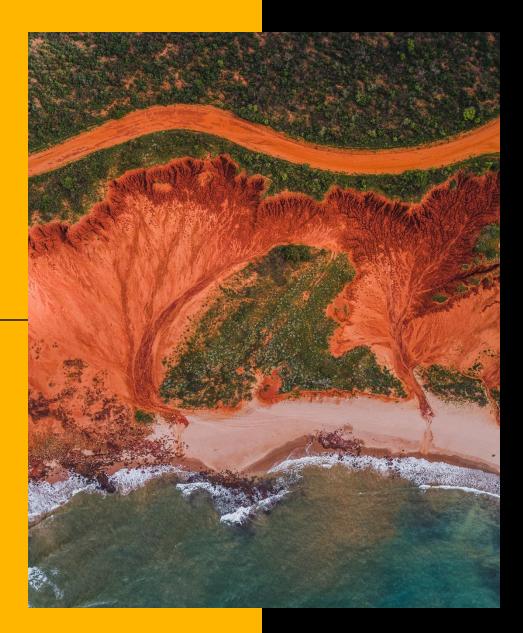
| Pillar | Material Issue | Target | KPI | Target year | Baseline year |
|--------|------------------------------------|---|--|-------------|---------------|
| | | Ensure Zero Human rights violations | Number of Human rights violations | YoY | - |
| | Human Rights & Labour Practices | | | 2024 | - |
| Social | | Reduce TAT to <60 days for POSH complaints | TAT for resolving POSH complaints (days) | 2024 | - |
| | Community relations | Accelerate Annual Volunteering hours for staff employee to 8 hours | Number of Annual Volunteering hours per employee | 2026 | _ |
| | | Impact 5 Lakh lives (Direct beneficiaries) positively through CSR initiatives | Number of CSR beneficiaries impacted | 2030 | - |



| Pillar | Material Issue | Target | KPI | Target year | Baseline year |
|------------|-----------------------------|---|--|-------------|---------------|
| | | Ensure 100% employees receive code of conduct and ESG training annually | % of employees receiving Code of Conduct and ESG training | 2024 | - |
| | Business ethics | Reduce TAT to <45 days for TCoC complaints | TAT for resolving TCoC complaints (days) | YoY | - |
| | | Reduce TAT to <10 days for Customer complaints | TAT for resolving Customer complaints (days) | 2027 | - |
| Governance | | Maintain Customer satisfaction score of greater than 85% | Customer satisfaction score | 2024 | - |
| Governance | Sustainable Innovations | Target 2% of R&D spend on improving environmental and social impacts of product | % of R&D spend on improving environmental and social impacts of product | 2025 | - |
| | Responsible Supply Chain | Assess 100% critical suppliers on ESG parameters | Number of critical suppliers assessed on ESG parameters | 2025 | - |
| | Data Privacy | Ensure Zero Data breach incidents | Number of data breach incidents | YoY | - |

ESG PERFORMANCE

Environment





| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|-----------------------------|--|----------------------------------|---------|---------|---------|---------|
| | Direct Greenhouse Gas Emissions (Scope 1) | Metric Tonnes of CO2 equivalents | 1,612 | 1,074 | 1,717 | 1,711 |
| Emissions | Indirect Greenhouse Gas Emissions (Scope 2) | Metric Tonnes of CO2 equivalents | 12,867 | 12,705 | 18,539 | 24,023 |
| | Total indirect GHG emissions (Scope 3) | Metric Tonnes of CO2 equivalents | NA | NA | NA | NA |
| Resource | Total non-renewable energy consumption | MWh | 17,829 | 18,581 | 27,037 | 32,194 |
| Efficiency & Circularity | Total renewable energy consumption | MWh | 2,199 | 2,194 | 2,193 | 2,188 |
| | a. Number of violations of legal obligations/ regulations | Number | 0 | 0 | 0 | 0 |
| Environmental Protection | b. Amount of fines/penalties related to the above. | USD | 0 | 0 | 0 | 0 |
| | c. Environmental liability accrued at year end. | USD | 0 | 0 | 0 | 0 |

* Note: Our Direct Greenhouse Gas Emissions (Scope 1) and Indirect Greenhouse Gas Emissions (Scope 2) are based on location-based calculations.

We have monetary based climate related management incentives for all employees for attainment of ESG related goals and targets.

We are reducing and phasing out usage of Hazardous substances from operations and products. All our products are complied with Reduction of Hazardous Substances (RoHS) guidelines. ESG Factbook



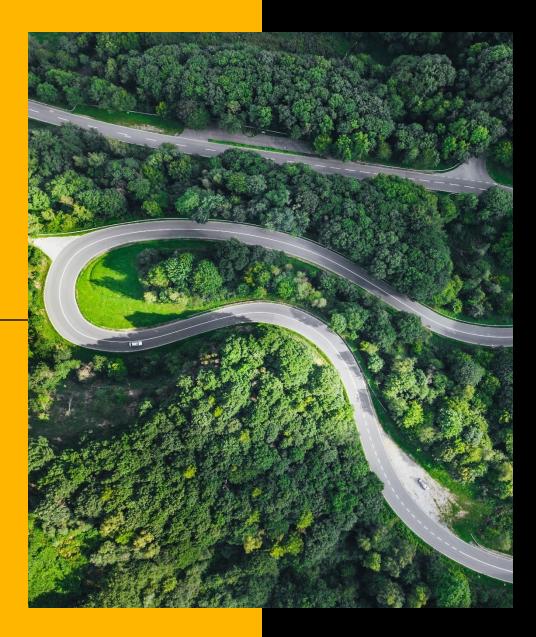
| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|------------|---|---------------|---------|---------|---------|---------|
| | Total waste generated | Metric Tonnes | 2,509 | 2,984 | 3,505 | 5,798 |
| | Total waste recycled/ reused | Metric Tonnes | 999 | 1,381 | 1,525 | 3,601 |
| | Total waste disposed | Metric Tonnes | 1,509 | 1,603 | 1,979 | 2,198 |
| | - Waste landfilled | Metric Tonnes | 159 | 120 | 73 | 231 |
| Waste | - Waste incinerated with energy recovery | Metric Tonnes | 94 | 80 | 185 | 100 |
| | - Waste incinerated without energy recovery | Metric Tonnes | 811 | 824 | 797 | 924 |
| | - Waste otherwise disposed | Metric Tonnes | 445 | 579 | 924 | 943 |
| | - Waste with unknown disposal method | Metric Tonnes | 0 | 0 | 0 | 0 |



| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 | | | |
|------------|---|----------------------|---------|---------|---------|---------|--|--|--|
| | Water withdrawal | | | | | | | | |
| | A: Withdrawal: Total municipal water supplies (or from other water utilities) | Million Cubic Meters | 0.05 | 0.04 | 0.10 | 0.09 | | | |
| | B: Withdrawal: Fresh surface water (lakes, rivers, etc.) | Million Cubic Meters | 0.03 | 0.02 | 0.03 | 0.03 | | | |
| | C: Withdrawal: Fresh groundwater | Million Cubic Meters | 4.20 | 8.10 | 7.80 | 5.00 | | | |
| Water | D: Discharge: Water returned to the source of extraction at similar or higher quality as raw water extracted (only applies to B and C) | Million Cubic Meters | 0.05 | 0.05 | 0.11 | 0.11 | | | |
| | Total net freshwater consumption (A+B+C-D) | Million Cubic Meters | 4.23 | 8.11 | 7.82 | 5.01 | | | |
| | Total water recycled | Million Cubic Meters | 4.18 | 8.01 | 7.73 | 4.95 | | | |

ESG PERFORMANCE

Social



| | ESG targets | Environment | Social | Governance | Annexure |
|--|-------------|-------------|--------|------------|----------|
|--|-------------|-------------|--------|------------|----------|

| Focus Area | Parameter | UoM | 2022-23 |
|---|--|------------|---------|
| | Women in total workforce | Percentage | 5.93% |
| Women in all management positions | Percentage | 5.89% | |
| Workforce Breakdown: Gender | Women in junior management positions | Percentage | 7% |
| | Women in revenue generating functions | Percentage | 2.15% |
| | Women in STEM- related positions (as % of total STEM positions) | Percentage | 15% |

 ESG targets
 Environment
 Social
 Governance
 Annexure

| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|------------|------------------------------|------------|---------|---------|---------|---------|
| | Asian | Percentage | 100% | 100% | 100% | 100% |
| | Black or African American | Percentage | 0 | 0 | 0 | 0 |
| Workforce | Hispanic or Latino | Percentage | 0 | 0 | 0 | 0 |
| Breakdown | White | Percentage | 0 | 0 | 0 | 0 |
| | Indigenous or Native | Percentage | 0 | 0 | 0 | 0 |
| | Others | Percentage | 0 | 0 | 0 | 0 |

| | ESG targets | Environment | Social | Governance | Annexure |
|--|-------------|-------------|--------|------------|----------|
|--|-------------|-------------|--------|------------|----------|

| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|-----------------------------------|---|--------------------------------|---------|---------|---------|---------|
| | Fatalities | | | | | |
| | Total number of work-related fatalities for employees | Number | 0 | 0 | 0 | 0 |
| | Total number of work-related fatalities for contractors | Number | | 0 | 0 | 0 |
| Occupational Health and Safety | Lost-Time Injury Frequency Rate (LTIFR) | | | | | |
| | LTIFR of employees | LTIFR (n/million hours worked) | 0 | 0 | 0 | 0 |
| | LTIR of employees | LTIR (n/200,000 hours worked) | 0 | 0 | 0 | 0 |
| | LTIFR of contractors | LTIFR (n/million hours worked) | 0 | 0 | 0 | 0 |
| | LTIR of contractors | LTIR (n/200,000 hours worked) | 0 | 0 | 0 | 0 |



| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|--|---|------------|----------|----------|----------|----------|
| Hiring Total number of new employee hires Percentage of open positions filled by internal hires | | Number | 1,132 | 1,323 | 1,495 | 1,464 |
| | Percentage | 1.99% | 2.59% | 5.44% | 15.77% | |
| | Average Hiring cost/FTE | INR | 2,30,938 | 2,62,185 | 2,98,324 | 3,11,619 |
| %Employeewellbeing%re | % of employees with top level of engagement | Percentage | 70% | 78% | 80% | 80% |
| | % of employees who responded to the survey | Percentage | 93% | 97% | 96% | 89% |



| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 | | | |
|-------------------|-------------------------------------|-------------------------------|---------|---------|---------|---------|--|--|--|
| | New employee hires- by m | anagement level | | | | | | | |
| | Junior level employees | Number | 76 | 55 | 222 | 285 | | | |
| | Middle level management | Number | 14 | 7 | 7 | 8 | | | |
| New Employee Hire | Senior level management | Number | 4 | 3 | 2 | 3 | | | |
| | New employee hires- by ge | New employee hires- by gender | | | | | | | |
| | Male | Number | 1,024 | 1,109 | 1,182 | 1,131 | | | |
| | Female | Number | 108 | 214 | 313 | 333 | | | |
| | Internal hires- by management level | | | | | | | | |
| | Junior level employees | Number | 6 | 16 | 26 | 8 | | | |
| | Middle level management | Number | 3 | 3 | 9 | 1 | | | |
| Internal hires | Senior level management | Number | 2 | 2 | 2 | 5 | | | |
| | Internal hires by gender | | | | | | | | |
| | Male | Number | 9 | 17 | 56 | 10 | | | |
| | Female | Number | 4 | 4 | 6 | 4 | | | |

| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 | | | |
|---------------------------|---|-----------------|---------|---------|---------|---------|--|--|--|
| | Total employee turnover rate | Percentage | 9% | 15% | 14% | 26% | | | |
| | Employee turnover rate by | management leve | el | | | | | | |
| | Junior level employees | Percentage | 12% | 14% | 15% | 17% | | | |
| Employee Turnover Rate | Middle level management | Percentage | 9% | 9% | 5% | 6% | | | |
| | Senior level management | Percentage | 4% | 4% | 6% | 4% | | | |
| | Employee turnover rate by gender | | | | | | | | |
| | Male | Percentage | 15% | 17% | 15% | 13% | | | |
| | Female | Percentage | 8% | 11% | 9% | 8% | | | |
| | Total voluntary turnover rate | Percentage | 9% | 6% | 9% | 19% | | | |
| | Voluntary turnover rate by management level | | | | | | | | |
| | Junior level employees | Percentage | 7% | 8% | 8% | 9% | | | |
| Voluntary Turnover | Middle level management | Percentage | 7% | 8% | 3% | 3% | | | |
| Rate | Senior level management | Percentage | 2% | 2% | 3% | 1% | | | |
| | Voluntary turnover rate by | gender | | | | | | | |
| | Male | Percentage | 7% | 9% | 8% | 7% | | | |
| | Female | Percentage | 5% | 8% | 6% | 6% | | | |



ESG targets

| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|---|---|------------|---------|---------|---------|---------|
| | A. Total revenue | INR Crore | 1,006 | 1,381 | 2,912 | 5,682 |
| Human Capital | B. Total operating expenses | INR Crore | 888 | 1,233 | 2,465 | 4,920 |
| Return onC.InvestmentexReturn onReturn on | C. Total employee related expenses (salaries + benefits) | INR Crore | 150 | 157 | 210 | 307 |
| | Resulting HC ROI (A-(B-C))/C | Percentage | 1.78% | 1.93% | 3.12% | 3.49% |
| | Total full-time employees | Number | 2,685 | 4,757 | 5,512 | 6,154 |

| | ESG targets | Environment | Social | Governance | Annexure |
|--|-------------|-------------|--------|------------|----------|
|--|-------------|-------------|--------|------------|----------|

| Focus Area | Parameter | UoM | 2022-23 |
|---------------------------------|--|-----|-----------|
| | Executive level (base salary) | INR | 0 |
| Gender Pay | Executive level (base salary + cash incentives) | INR | 0 |
| Indicators- Female Employees | Management level (base salary) | INR | 2,62,487 |
| | Management level (base salary + cash incentives) | INR | 8,91,448 |
| | Non-management level (base salary) | INR | 1,53,210 |
| | Executive level (base salary) | INR | 15,52,952 |
| Gender Pay | Executive level (base salary + cash incentives) | INR | 67,04,991 |
| Indicators- Male Employees | Management level (base salary) | INR | 3,29,428 |
| Linployeee | Management level (base salary + cash incentives) | INR | 12,14,681 |
| | Non-management level (base salary) | INR | 1,79,222 |



| Focus Area | Parameter | UoM | 2022-23 |
|---------------------------|--|------------|---------|
| | Mean gender pay gap | Percentage | 73% |
| Gender Pay Indicators- | Median gender pay gap | Percentage | 92% |
| Comparative assessment | Comparative Maan hanve gan | Percentage | 71% |
| | Median bonus gap | Percentage | 56% |
| Freedom of Association | Employees represented by an independent trade union or covered by collective bargaining agreements | Percentage | 16.59% |



| Focus Area | Parameter | UoM | 2022-23 | | | |
|-----------------------------|---|----------|---------|--|--|--|
| | Average training hours per full time employee (FTE) | Hours | 10.72 | | | |
| | Training hours by manageme | nt level | | | | |
| | Junior level employees | Hours | 7.2 | | | |
| | Middle level management | Hours | 6.4 | | | |
| | Senior level management | Hours | 3.2 | | | |
| | Training hours by gender | | | | | |
| | Male | Hours | 7.2 | | | |
| Troining and | Female | Hours | 7.2 | | | |
| Training and Development | Average amount spent per full time employee (FTE) on training and development | INR | 2,964 | | | |
| | Training cost by management level | | | | | |
| | Junior level employees | INR | 2,731 | | | |
| | Middle level management | INR | 2,624 | | | |
| | Senior level management | INR | 8,656 | | | |
| | Training cost by gender | | | | | |
| | Male | INR | 1,459 | | | |
| | Female | INR | 3,178 | | | |

ESG PERFORMANCE

Governance





| Focus Area | Parameter | UoM | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|------------------------|---|-------------|---------|---------|---------|---------|
| Business Ethics | Total number of breaches * | Number | 1 | 3 | 10 | 15 |
| | Lobbying or interest representation | INR | 0 | 0 | 0 | 0 |
| | Local or national political campaigns | INR | 0 | 0 | 0 | 0 |
| Policy Influence | Trade associations or tax- exempt groups | INR | 0 | 0 | 0 | 0 |
| | Other annual monetary contributions | INR | 0 | 0 | 0 | 0 |
| | Total contributions | INR | 0 | 0 | 0 | 0 |
| | Total R&D spending | INR Crore | - | - | 10.46 | 22.85 |
| Innovation | Total R&D spending | USD Million | - | - | 1.37 | 2.78 |
| Management | Management Total number of R&D positions | Number | - | - | 22 | 30 |
| | R&D spending as % of sales | Percentage | - | - | 0.36% | 0.40% |

* Note: The total number of breaches include, corruption or bribery, discrimination or harassment, customer privacy data, conflict of interest, money laundering or insider trading.



| Focus Area | Parameter | UoM | 2022-23 |
|-------------------------|---|------------|-----------------|
| | Board Type | Туре | One-tier system |
| | Total Board size | Number | 5 |
| | Total number of executive directors | Number | 0 |
| Board Composition | Total number of independent directors | Number | 2 |
| | Total number of other non- executive directors | Number | 3 |
| | Total number of female directors | Number | 1 |
| Deard Attendence | Average Board meeting attendance | Percentage | 100% |
| Board Attendance | Minimum of attendance for all members required | Percentage | 33.33% |
| Board Tenure | Average Board tenure | Years | 5 |
| Information | Total number of information security breaches | Number | 0 |
| Information Security | Total number of clients, customers and employees affected by the breaches | Number | 0 |



| Focus Area | Parameter | UoM | 2022-23 |
|--------------|---|------------|---------|
| | Tier 1 suppliers | Number | 432 |
| | Significant suppliers in Tier 1 | Number | 79 |
| | % of total spent on significant suppliers in Tier 1 | Percentage | 79% |
| Supply Chain | Significant suppliers in non-tier 1 | Number | 7 |
| Management | Total number of significant suppliers (Tier 1 and Non-tier 1) | Number | 86 |
| | Total number of suppliers assessed via on site assessment | Number | 80 |
| | % of significant suppliers assessed | Percentage | 93% |



| Focus Area | Parameter | UoM | 2022-23 |
|--|--|------------|---------|
| with substantial actual/poter negative impacts % of suppliers with substant actual/potential negative imp with agreed corrective action/improvement plan Total number of suppliers wit substantial actual/potential n | Total number of suppliers assessed with substantial actual/potential negative impacts | Number | 15 |
| | | Number | 100% |
| | Total number of suppliers with substantial actual/potential negative impacts that were terminated | Number | 3 |
| Supply Chain Management | Total number of suppliers supported in corrective action plan implementation | Number | 15 |
| | % of suppliers assessed with substantial actual/potential negative impacts supported in corrective action plan implementation | Percentage | 100% |
| | Total number of suppliers in capacity building programs | Number | 28 |
| | % of significant suppliers in capacity building programs | Percentage | 32.5% |

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| Focus Area | Parameter | Risk 1: Regulatory risk (Environmental regulations) | Risk 2: Operational risk (Supply chain Disruptions) |
|-----------------------------------|-------------|---|---|
| Risk Management- Emerging risk | Description | Stringent and evolving environmental regulations, including emission and waste disposal norms, the mandated use of recycled materials, renewable energy requirements, and evolving battery management health handling rules, pose operational challenges for TACO. Compliance with these norms, particularly in packaging, adds complexity and cost pressures to the auto component manufacturing sector. | Supply Chain Disruptions include a lot of risks such as: Potential delays or unavailability of essential inputs can lead to operational issues, disrupting the timely supply of products to customers Inferior quality of material which could adversely impact the overall product quality, affecting customer satisfaction and brand reputation Few suppliers may face financial challenges due to the pandemic or economic conditions may pose a risk to the supply chain which could lead to disruptions in the flow of materials and impact production schedules. Single Vendor Dependency poses a risk, especially if that vendor faces challenges. Shortage of Semiconductor Chips (which are crucial for battery management systems in electric vehicles) poses a significant risk. Suppliers with Inadequate Technology/Process may impact product quality and production efficiency. Poor quality of raw materials from vendors could compromise the manufacturing process and final product quality. |
| | Impact | These environmental regulations significantly elevate operational costs, potentially impacting TACO's financial performance. The need for compliance measures, such as utilizing recycled materials and renewable energy sources, imposes additional operational complexities, affecting manufacturing processes and supply chain dynamics. | Supply chain disruptions can result in delayed production, increased operational costs, and potential damage to the company's reputation due to inferior product quality. Suppliers facing financial challenges may lead to shortages and impact the overall stability of the supply chain. Single vendor dependency heightens vulnerability, while semiconductor shortages can disrupt electric vehicle production schedules, affecting market competitiveness. |



| Focus Area | Parameter | Risk 1: Regulatory risk (Environmental regulations) | Risk 2: Operational risk (Supply chain Disruptions) |
|-----------------------------------|------------|---|---|
| Risk Management- Emerging risk | Mitigation | TACO has implemented a series of strategic mitigation actions across its units. These include pilot projects for recycling SMC molded parts, exploring disposal options for molding waste, adopting water-soluble paint, utilizing rooftop solar electricity, implementing advanced monitoring technologies, enforcing safety protocols, and exploring reusable and recyclable packaging materials. These proactive measures demonstrate TACO's commitment to sustainability and resilience in navigating the challenges posed by stringent environmental regulations. | To mitigate these risks, TACO employs a proactive strategy. The company's ability to relocate tools from one vendor to another provides flexibility in supplier management. In addressing semiconductor shortages, TACO explores alternative chip platforms, engages with chip makers, and plans escalations to senior management. TACO also mitigates the single vendor dependency risk by having tools owned by Tata AutoComp BU, allowing them to be shifted to other vendors if necessary. Additionally, the company ensures supplier financial viability and actively considers tie-ups for raw material procurement, such as steel tubes, to maintain product quality and manufacturing efficiency. |

ANNEXURE





Annexure

Certifications



ISO 14001:2015 & ISO 45001: 2018 Composites Division (CD) (1/2) ISO 14001:2015 & ISO 45001: 2018 Composites Division (CD) (2/2)

IATF 16949- First Edition Composites Division (CD)



ISO 9001:2015

Composites Division (CD)

Annexure

Certifications



ISO 14001:2015 & ISO 45001: 2018 Interiors & Plastics Division (1/2) ISO 14001:2015 & ISO 45001: 2018 Interiors & Plastics Division (2/2)

ISO 14001:2015 & ISO 45001: 2018 EV Division



Certifications



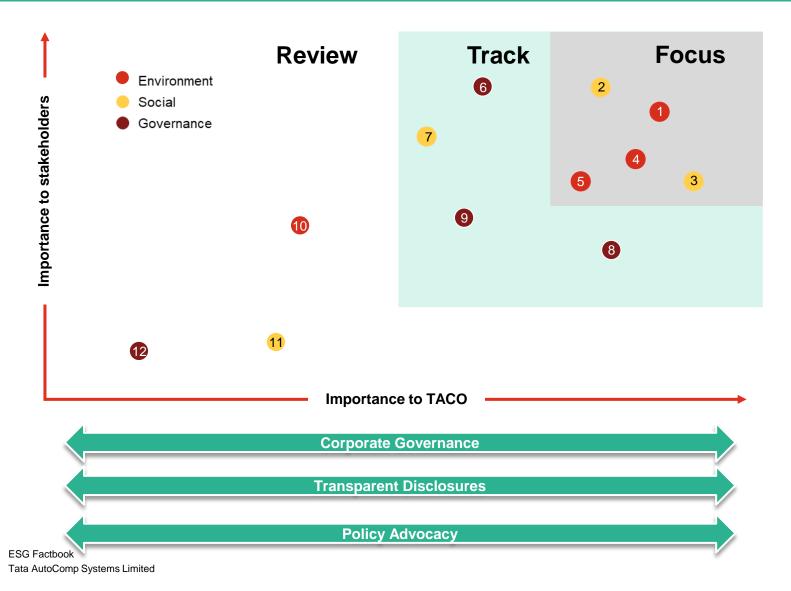
IATF 16949- First Edition EV Division (1/2)



IATF 16949- First Edition EV Division (2/2)



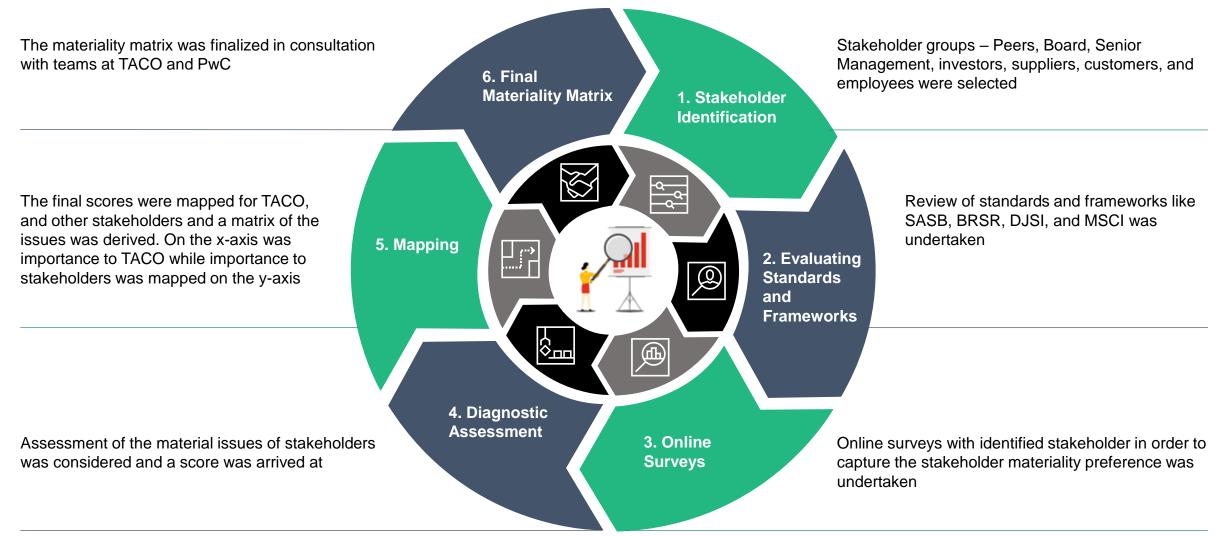
Materiality Matrix



| Rank | Material Issues | |
|------|---------------------------------------|--|
| 1 | Climate Action | |
| 2 | Employee health, safety and wellbeing | |
| 3 | Talent Management | |
| 4 | Circular Economy | |
| 5 | Product stewardship | |
| 6 | Business Ethics | |
| 7 | Human Rights & Labour Practices | |
| 8 | Sustainable Innovations | |
| 9 | Responsible Supply Chain | |
| 10 | Environmental Protection | |
| 11 | Community Relations | |
| 12 | Data Privacy | |

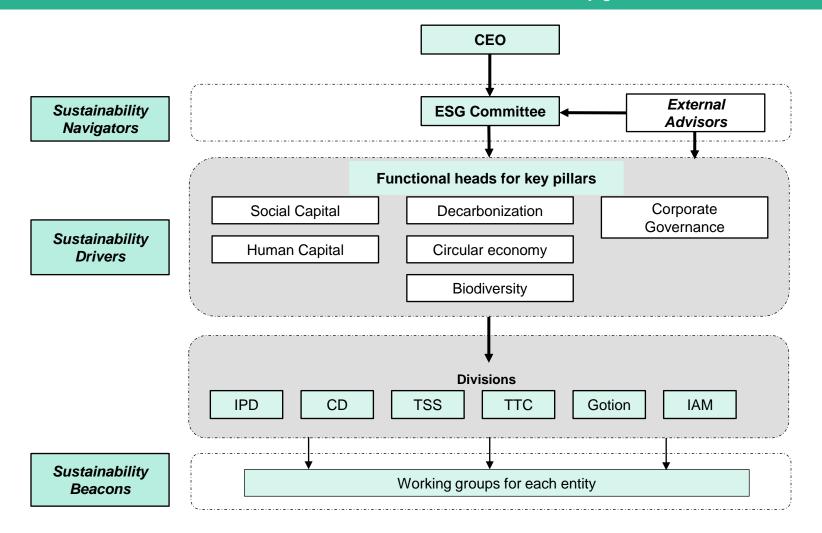


Materiality & Stakeholder engagement process





Sustainability governance framework



Roles & Responsibilities:

Sustainability Navigators:

- Ensure group-level sustainability **strategy planning** inline with the ESG Ambition
- Closely **monitor and oversee** the Group's sustainability performance and report to the board of directors.
- Provide recommendations to Sustainability Drivers on ESG strategy

Sustainability Drivers:

- Design, Plan and implement sustainability initiatives / projects to Project Aalingana objectives
- Monitor entity-level ESG performance and compliance.
- Ensure compliance with the **national and international standards**
- Ensure uniform capacity building and ESG sensitization
 across entities

Sustainability Beacons:

- · To development and implement technical SOPs
- To engage periodically with all stakeholders and data
 owners
- To conduct training programs
- To create action plan, monitor progress and achieve targets

THANK YOU