## TATA AUTOCOMP SYSTEMS LIMITED

ESG FACTBOOK FY 2022-23



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### ESG TARGETS



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Pillar	Material Issue	Target	КРІ	Target year	Baseline year
		Achieve Net Zero	Scope 1 emissions (tCO2) Scope 2 emissions (tCO2) Scope 3 emissions (tCO2)	2045	-
		Reduce Scope 1 and Scope 2 emissions by 25%	Scope 1 emissions (tCO2) Scope 2 emissions (tCO2)	2030	2020
	Climate Action	Achieve 100% renewable energy	Renewable energy consumption (MWh)	2030	-
Environment		Increase renewable energy in the total energy mix by 20%	Renewable energy consumption (MWh) Renewable energy in total energy mix (%)	2026	2024
		Become Water Positive	Water consumption (KL) Water replenished (KL)	2040	-
	Circular Economy	Achieve water neutrality at all sites	Water consumption (KL) Water recycled (KL) Water replenished (KL)	2030	-
		Achieve Zero liquid discharge (ZLD) at all sites	Quantity of water discharged (KL)	2030	-
		Achieve Domestic water consumption of less than 30 Liters/person/day	Water consumption Liters/person/day	2024	-



Pillar	Material Issue	Target	КРІ	Target year	Baseline year
		Ensure Zero Waste to Landfill	Waste sent to landfill (Metric Tons)	2030	-
	Circular Economy	Ensure 2x of recycled material in the total input material	Quantity of recycled material in total input material (Metric Tons)	2025	2020
	Product Stewardship	Conduct LCA cradle-to-gate for 100% critical products	Number of critical products undertaking LCA	2025	-
Environment	Environmental protection	100% sites assessed for Biodiversity impact	Number of sites with Biodiversity Impact Assessment	2026	-
		100% sites to have Biodiversity Management Plans	Number of sites with Biodiversity Management Plans	2027	_
		Ensure Zero biodiversity related non- compliances YoY	Number of Biodiversity related non-compliances	YoY	-

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Pillar	Material Issue	Target	КРІ	Target year	Baseline year
		Achieve Zero LTIFR	LTIFR	YoY	-
	Employee health,	Maintain Zero fatalities	Number of Fatalities	YoY	-
	safety and wellbeing	Cover 100% of employees for Health check up & Health Index	% of Employee Covered for Health Check up & Health Index	YoY	-
		Achieve attrition of Hi-pot of 0%	% of Attrition of Hi-Pot	YoY	-
Social		Maintain voluntary attrition rate <10%	Voluntary Attrition rate	YoY	-
		Ensure 50% female employees in workforce	% of female employees	2030	-
	Talent Management	Achieve 10+ hours of training for each employee	Average hours of training per employee (annually)	2026	-
		Maintain employee satisfaction score of greater than 90%	Employee satisfaction score	2024	-
		Ensure 100% of employees receive regular performance and career development reviews	% of employees receiving regular performance and career development reviews	YoY	-



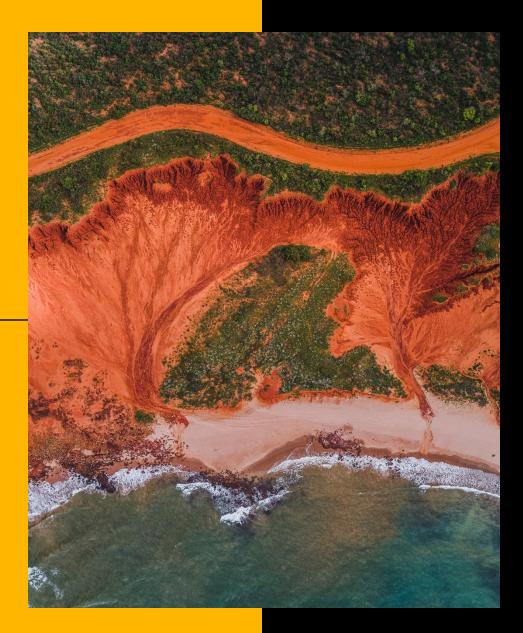
Pillar	Material Issue	Target	KPI	Target year	Baseline year
		Ensure Zero Human rights violations	Number of Human rights violations	YoY	-
	Human Rights & Labour Practices			2024	-
Social		Reduce TAT to <60 days for POSH complaints	TAT for resolving POSH complaints (days)	2024	-
	Community relations	Accelerate Annual Volunteering hours for staff employee to 8 hours	Number of Annual Volunteering hours per employee	2026	_
		Impact 5 Lakh lives (Direct beneficiaries) positively through CSR initiatives	Number of CSR beneficiaries impacted	2030	-



Pillar	Material Issue	Target	KPI	Target year	Baseline year
		Ensure 100% employees receive code of conduct and ESG training annually	% of employees receiving Code of Conduct and ESG training	2024	-
	Business ethics	Reduce TAT to <45 days for TCoC complaints	TAT for resolving TCoC complaints (days)	YoY	-
		Reduce TAT to <10 days for Customer complaints	TAT for resolving Customer complaints (days)	2027	-
Governance		Maintain Customer satisfaction score of greater than 85%	Customer satisfaction score	2024	-
Governance	Sustainable Innovations	Target 2% of R&D spend on improving environmental and social impacts of product	% of R&D spend on improving environmental and social impacts of product	2025	-
	Responsible Supply Chain	Assess 100% critical suppliers on ESG parameters	Number of critical suppliers assessed on ESG parameters	2025	-
	Data Privacy	Ensure Zero Data breach incidents	Number of data breach incidents	YoY	-

## ESG PERFORMANCE

Environment





Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23
	Direct Greenhouse Gas Emissions (Scope 1)	Metric Tonnes of CO2 equivalents	1,612	1,074	1,717	1,711
Emissions	Indirect Greenhouse Gas Emissions (Scope 2)	Metric Tonnes of CO2 equivalents	12,867	12,705	18,539	24,023
	Total indirect GHG emissions (Scope 3)	Metric Tonnes of CO2 equivalents	NA	NA	NA	NA
Resource	Total non-renewable energy consumption	MWh	17,829	18,581	27,037	32,194
Efficiency & Circularity	Total renewable energy consumption	MWh	2,199	2,194	2,193	2,188
	a. Number of violations of legal obligations/ regulations	Number	0	0	0	0
Environmental Protection	<ul> <li>b. Amount of</li> <li>fines/penalties related</li> <li>to the above.</li> </ul>	USD	0	0	0	0
	c. Environmental liability accrued at year end.	USD	0	0	0	0

\* Note: Our Direct Greenhouse Gas Emissions (Scope 1) and Indirect Greenhouse Gas Emissions (Scope 2) are based on location-based calculations.

We have monetary based climate related management incentives for all employees for attainment of ESG related goals and targets.

We are reducing and phasing out usage of Hazardous substances from operations and products. All our products are complied with Reduction of Hazardous Substances (RoHS) guidelines. ESG Factbook



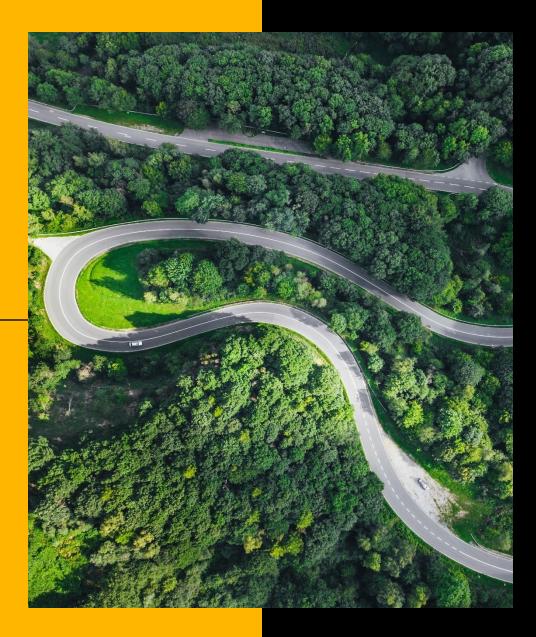
Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23
	Total waste generated	Metric Tonnes	2,509	2,984	3,505	5,798
	Total waste recycled/ reused	Metric Tonnes	999	1,381	1,525	3,601
	Total waste disposed	Metric Tonnes	1,509	1,603	1,979	2,198
	- Waste landfilled	Metric Tonnes	159	120	73	231
Waste	- Waste incinerated with energy recovery	Metric Tonnes	94	80	185	100
	- Waste incinerated without energy recovery	Metric Tonnes	811	824	797	924
	- Waste otherwise disposed	Metric Tonnes	445	579	924	943
	- Waste with unknown disposal method	Metric Tonnes	0	0	0	0



Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23			
	Water withdrawal								
	A: Withdrawal: Total municipal water supplies (or from other water utilities)	Million Cubic Meters	0.05	0.04	0.10	0.09			
	B: Withdrawal: Fresh surface water (lakes, rivers, etc.)	Million Cubic Meters	0.03	0.02	0.03	0.03			
	C: Withdrawal: Fresh groundwater	Million Cubic Meters	4.20	8.10	7.80	5.00			
Water	D: Discharge: Water returned to the source of extraction at similar or higher quality as raw water extracted (only applies to B and C)	Million Cubic Meters	0.05	0.05	0.11	0.11			
	Total net freshwater consumption (A+B+C-D)	Million Cubic Meters	4.23	8.11	7.82	5.01			
	Total water recycled	Million Cubic Meters	4.18	8.01	7.73	4.95			

## **ESG PERFORMANCE**

Social



	ESG targets	Environment	Social	Governance	Annexure
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Focus Area	Parameter	UoM	2022-23
	Women in total workforce	Percentage	5.93%
Women in all management positions	Percentage	5.89%	
Workforce Breakdown: Gender	Women in junior management positions	Percentage	7%
	Women in revenue generating functions	Percentage	2.15%
	Women in STEM- related positions (as % of total STEM positions)	Percentage	15%

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Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23
	Asian	Percentage	100%	100%	100%	100%
	Black or African American	Percentage	0	0	0	0
Workforce	Hispanic or Latino	Percentage	0	0	0	0
Breakdown	White	Percentage	0	0	0	0
	Indigenous or Native	Percentage	0	0	0	0
	Others	Percentage	0	0	0	0

	ESG targets	Environment	Social	Governance	Annexure
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Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23
	Fatalities					
	Total number of work-related fatalities for employees	Number	0	0	0	0
	Total number of work-related fatalities for contractors	Number		0	0	0
Occupational Health and Safety	Lost-Time Injury Frequency Rate (LTIFR)					
	LTIFR of employees	LTIFR (n/million hours worked)	0	0	0	0
	LTIR of employees	LTIR (n/200,000 hours worked)	0	0	0	0
	LTIFR of contractors	LTIFR (n/million hours worked)	0	0	0	0
	LTIR of contractors	LTIR (n/200,000 hours worked)	0	0	0	0



Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23
Hiring Total number of new employee hires Percentage of open positions filled by internal hires		Number	1,132	1,323	1,495	1,464
	Percentage	1.99%	2.59%	5.44%	15.77%	
	Average Hiring cost/FTE	INR	2,30,938	2,62,185	2,98,324	3,11,619
%Employeewellbeing%re	% of employees with top level of engagement	Percentage	70%	78%	80%	80%
	% of employees who responded to the survey	Percentage	93%	97%	96%	89%



Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23			
	New employee hires- by m	anagement level							
	Junior level employees	Number	76	55	222	285			
	Middle level management	Number	14	7	7	8			
New Employee Hire	Senior level management	Number	4	3	2	3			
	New employee hires- by ge	New employee hires- by gender							
	Male	Number	1,024	1,109	1,182	1,131			
	Female	Number	108	214	313	333			
	Internal hires- by management level								
	Junior level employees	Number	6	16	26	8			
	Middle level management	Number	3	3	9	1			
Internal hires	Senior level management	Number	2	2	2	5			
	Internal hires by gender								
	Male	Number	9	17	56	10			
	Female	Number	4	4	6	4			

Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23			
	Total employee turnover rate	Percentage	9%	15%	14%	26%			
	Employee turnover rate by	management leve	el						
	Junior level employees	Percentage	12%	14%	15%	17%			
Employee Turnover Rate	Middle level management	Percentage	9%	9%	5%	6%			
	Senior level management	Percentage	4%	4%	6%	4%			
	Employee turnover rate by gender								
	Male	Percentage	15%	17%	15%	13%			
	Female	Percentage	8%	11%	9%	8%			
	Total voluntary turnover rate	Percentage	9%	6%	9%	19%			
	Voluntary turnover rate by management level								
	Junior level employees	Percentage	7%	8%	8%	9%			
Voluntary Turnover	Middle level management	Percentage	7%	8%	3%	3%			
Rate	Senior level management	Percentage	2%	2%	3%	1%			
	Voluntary turnover rate by	gender							
	Male	Percentage	7%	9%	8%	7%			
	Female	Percentage	5%	8%	6%	6%			



ESG targets

Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23
	A. Total revenue	INR Crore	1,006	1,381	2,912	5,682
Human Capital	B. Total operating expenses	INR Crore	888	1,233	2,465	4,920
Return onC.InvestmentexReturn onReturn on	C. Total employee related expenses (salaries + benefits)	INR Crore	150	157	210	307
	Resulting HC ROI (A-(B-C))/C	Percentage	1.78%	1.93%	3.12%	3.49%
	Total full-time employees	Number	2,685	4,757	5,512	6,154

	ESG targets	Environment	Social	Governance	Annexure
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Focus Area	Parameter	UoM	2022-23
	Executive level (base salary)	INR	0
Gender Pay	Executive level (base salary + cash incentives)	INR	0
Indicators- Female Employees	Management level (base salary)	INR	2,62,487
	Management level (base salary + cash incentives)	INR	8,91,448
	Non-management level (base salary)	INR	1,53,210
	Executive level (base salary)	INR	15,52,952
Gender Pay	Executive level (base salary + cash incentives)	INR	67,04,991
Indicators- Male Employees	Management level (base salary)	INR	3,29,428
Linployeee	Management level (base salary + cash incentives)	INR	12,14,681
	Non-management level (base salary)	INR	1,79,222



Focus Area	Parameter	UoM	2022-23
	Mean gender pay gap	Percentage	73%
Gender Pay Indicators-	Median gender pay gap	Percentage	92%
Comparative assessment	Comparative Maan hanve gan	Percentage	71%
	Median bonus gap	Percentage	56%
Freedom of Association	Employees represented by an independent trade union or covered by collective bargaining agreements	Percentage	16.59%



Focus Area	Parameter	UoM	2022-23			
	Average training hours per full time employee (FTE)	Hours	10.72			
	Training hours by manageme	nt level				
	Junior level employees	Hours	7.2			
	Middle level management	Hours	6.4			
	Senior level management	Hours	3.2			
	Training hours by gender					
	Male	Hours	7.2			
Troining and	Female	Hours	7.2			
Training and Development	Average amount spent per full time employee (FTE) on training and development	INR	2,964			
	Training cost by management level					
	Junior level employees	INR	2,731			
	Middle level management	INR	2,624			
	Senior level management	INR	8,656			
	Training cost by gender					
	Male	INR	1,459			
	Female	INR	3,178			

### ESG PERFORMANCE

Governance





Focus Area	Parameter	UoM	2019-20	2020-21	2021-22	2022-23
<b>Business Ethics</b>	Total number of breaches *	Number	1	3	10	15
	Lobbying or interest representation	INR	0	0	0	0
	Local or national political campaigns	INR	0	0	0	0
Policy Influence	Trade associations or tax- exempt groups	INR	0	0	0	0
	Other annual monetary contributions	INR	0	0	0	0
	Total contributions	INR	0	0	0	0
	Total R&D spending	INR Crore	-	-	10.46	22.85
Innovation	Total R&D spending	USD Million	-	-	1.37	2.78
Management	Management Total number of R&D positions	Number	-	-	22	30
	R&D spending as % of sales	Percentage	-	-	0.36%	0.40%

\* Note: The total number of breaches include, corruption or bribery, discrimination or harassment, customer privacy data, conflict of interest, money laundering or insider trading.



Focus Area	Parameter	UoM	2022-23
	Board Type	Туре	One-tier system
	Total Board size	Number	5
	Total number of executive directors	Number	0
Board Composition	Total number of independent directors	Number	2
	Total number of other non- executive directors	Number	3
	Total number of female directors	Number	1
Deard Attendence	Average Board meeting attendance	Percentage	100%
Board Attendance	Minimum of attendance for all members required	Percentage	33.33%
Board Tenure	Average Board tenure	Years	5
Information	Total number of information security breaches	Number	0
Information Security	Total number of clients, customers and employees affected by the breaches	Number	0



Focus Area	Parameter	UoM	2022-23
	Tier 1 suppliers	Number	432
	Significant suppliers in Tier 1	Number	79
	% of total spent on significant suppliers in Tier 1	Percentage	79%
Supply Chain	Significant suppliers in non-tier 1	Number	7
Management	Total number of significant suppliers (Tier 1 and Non-tier 1)	Number	86
	Total number of suppliers assessed via on site assessment	Number	80
	% of significant suppliers assessed	Percentage	93%



Focus Area	Parameter	UoM	2022-23
with substantial actual/poter negative impacts % of suppliers with substant actual/potential negative imp with agreed corrective action/improvement plan Total number of suppliers wit substantial actual/potential n	Total number of suppliers assessed with substantial actual/potential negative impacts	Number	15
		Number	100%
	Total number of suppliers with substantial actual/potential negative impacts that were terminated	Number	3
Supply Chain Management	Total number of suppliers supported in corrective action plan implementation	Number	15
	% of suppliers assessed with substantial actual/potential negative impacts supported in corrective action plan implementation	Percentage	100%
	Total number of suppliers in capacity building programs	Number	28
	% of significant suppliers in capacity building programs	Percentage	32.5%

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Focus Area	Parameter	Risk 1: Regulatory risk (Environmental regulations)	Risk 2: Operational risk (Supply chain Disruptions)
Risk Management- Emerging risk	Description	Stringent and evolving environmental regulations, including emission and waste disposal norms, the mandated use of recycled materials, renewable energy requirements, and evolving battery management health handling rules, pose operational challenges for TACO. Compliance with these norms, particularly in packaging, adds complexity and cost pressures to the auto component manufacturing sector.	<ul> <li>Supply Chain Disruptions include a lot of risks such as:</li> <li>Potential delays or unavailability of essential inputs can lead to operational issues, disrupting the timely supply of products to customers</li> <li>Inferior quality of material which could adversely impact the overall product quality, affecting customer satisfaction and brand reputation</li> <li>Few suppliers may face financial challenges due to the pandemic or economic conditions may pose a risk to the supply chain which could lead to disruptions in the flow of materials and impact production schedules. Single Vendor Dependency poses a risk, especially if that vendor faces challenges.</li> <li>Shortage of Semiconductor Chips (which are crucial for battery management systems in electric vehicles) poses a significant risk.</li> <li>Suppliers with Inadequate Technology/Process may impact product quality and production efficiency.</li> <li>Poor quality of raw materials from vendors could compromise the manufacturing process and final product quality.</li> </ul>
	Impact	These environmental regulations significantly elevate operational costs, potentially impacting TACO's financial performance. The need for compliance measures, such as utilizing recycled materials and renewable energy sources, imposes additional operational complexities, affecting manufacturing processes and supply chain dynamics.	Supply chain disruptions can result in delayed production, increased operational costs, and potential damage to the company's reputation due to inferior product quality. Suppliers facing financial challenges may lead to shortages and impact the overall stability of the supply chain. Single vendor dependency heightens vulnerability, while semiconductor shortages can disrupt electric vehicle production schedules, affecting market competitiveness.



Focus Area	Parameter	Risk 1: Regulatory risk (Environmental regulations)	Risk 2: Operational risk (Supply chain Disruptions)
Risk Management- Emerging risk	Mitigation	TACO has implemented a series of strategic mitigation actions across its units. These include pilot projects for recycling SMC molded parts, exploring disposal options for molding waste, adopting water-soluble paint, utilizing rooftop solar electricity, implementing advanced monitoring technologies, enforcing safety protocols, and exploring reusable and recyclable packaging materials. These proactive measures demonstrate TACO's commitment to sustainability and resilience in navigating the challenges posed by stringent environmental regulations.	To mitigate these risks, TACO employs a proactive strategy. The company's ability to relocate tools from one vendor to another provides flexibility in supplier management. In addressing semiconductor shortages, TACO explores alternative chip platforms, engages with chip makers, and plans escalations to senior management. TACO also mitigates the single vendor dependency risk by having tools owned by Tata AutoComp BU, allowing them to be shifted to other vendors if necessary. Additionally, the company ensures supplier financial viability and actively considers tie-ups for raw material procurement, such as steel tubes, to maintain product quality and manufacturing efficiency.

### ANNEXURE





#### Annexure

#### Certifications



ISO 14001:2015 & ISO 45001: 2018 Composites Division (CD) (1/2) ISO 14001:2015 & ISO 45001: 2018 Composites Division (CD) (2/2)

#### IATF 16949- First Edition Composites Division (CD)



ISO 9001:2015

Composites Division (CD)

#### Annexure

#### Certifications



ISO 14001:2015 & ISO 45001: 2018 Interiors & Plastics Division (1/2) ISO 14001:2015 & ISO 45001: 2018 Interiors & Plastics Division (2/2)

ISO 14001:2015 & ISO 45001: 2018 EV Division



#### Certifications



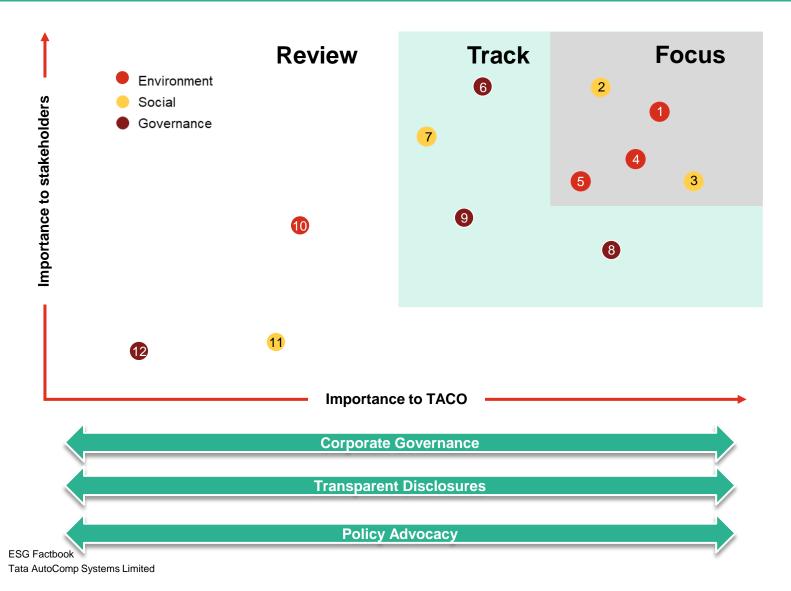
IATF 16949- First Edition EV Division (1/2)



IATF 16949- First Edition EV Division (2/2)



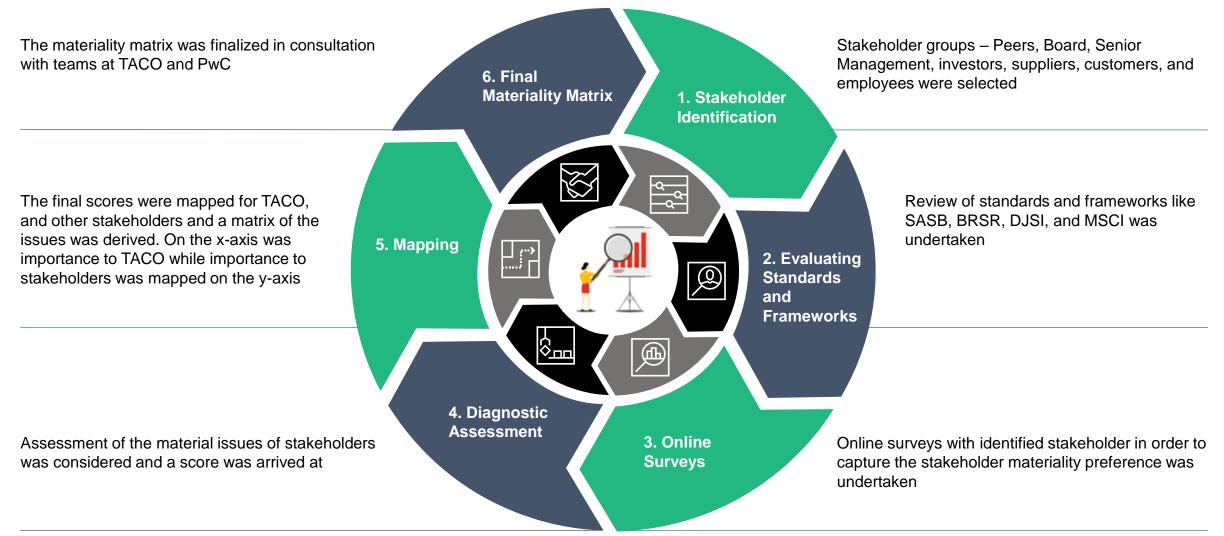
Materiality Matrix



Rank	Material Issues	
1	Climate Action	
2	Employee health, safety and wellbeing	
3	Talent Management	
4	Circular Economy	
5	Product stewardship	
6	Business Ethics	
7	Human Rights & Labour Practices	
8	Sustainable Innovations	
9	Responsible Supply Chain	
10	Environmental Protection	
11	Community Relations	
12	Data Privacy	

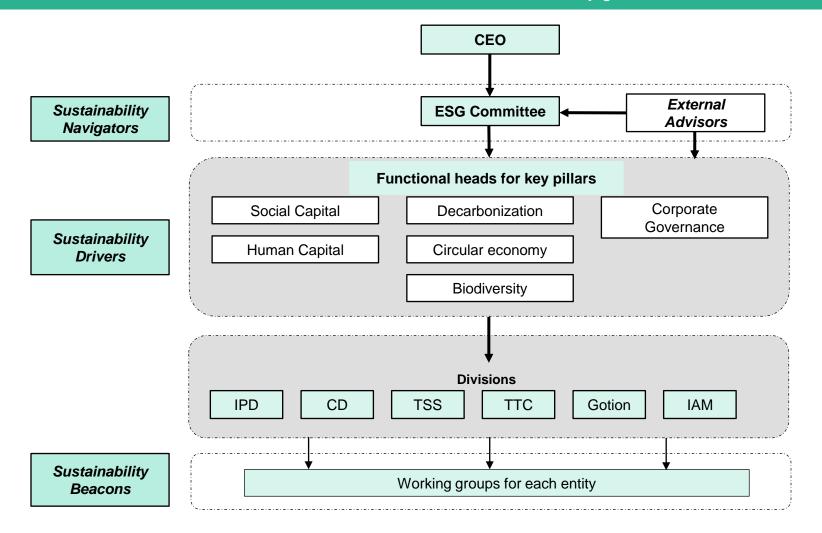


#### Materiality & Stakeholder engagement process





#### Sustainability governance framework



### **Roles & Responsibilities:**

#### Sustainability Navigators:

- Ensure group-level sustainability **strategy planning** inline with the ESG Ambition
- Closely **monitor and oversee** the Group's sustainability performance and report to the board of directors.
- Provide recommendations to Sustainability Drivers on ESG strategy

#### **Sustainability Drivers:**

- Design, Plan and implement sustainability initiatives / projects to Project Aalingana objectives
- Monitor entity-level ESG performance and compliance.
- Ensure compliance with the **national and international standards**
- Ensure uniform capacity building and ESG sensitization
   across entities

#### Sustainability Beacons:

- · To development and implement technical SOPs
- To engage periodically with all stakeholders and data
   owners
- To conduct training programs
- To create action plan, monitor progress and achieve targets

# THANK YOU